Consolidated Financial Results for the Fiscal Year Ended March 31, 2019 [Japanese GAAP]



May 10, 2019

Company name: A&D Company, Ltd. Stock exchange listing: Tokyo Stock Exchange Code number: 7745 URL: https://www.aandd.jp/ Representative: Yasunobu Morishima, President & CEO Contact: Sadao Ito, Director, Managing Executive Officer and Business Management HQ Executive Phone: +81-48-593-1111 Scheduled date of Annual General Meeting of Shareholders: June 25, 2019 Scheduled date of filing annual securities report: June 26, 2019 Scheduled date of commencing dividend payments: June 26, 2019 Availability of supplementary briefing material on annual financial results: Available Schedule of annual financial results briefing session: Scheduled (for institutional investors and analysts)

(Amounts of less than one million yen are truncated.) **1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2019 (April 1, 2018 to March 31, 2019)**

| (1) Consolidated Operating Results (% indicate | | | | | anges from the | previous | corresponding | g period.) | |
|--|-------------|-----|------------------|-------|-----------------|----------|------------------------|------------|--|
| | | | | | Ordinary profit | | Profit attributable to | | |
| | Net sales | | Operating profit | | | | parent company | | |
| | | | | | | | shareholders | | |
| Fiscal year ended | Million yen | % | Million yen | % | Million yen | % | Million yen | % | |
| March 31, 2019 | 48,344 | 9.6 | 2,751 | 15.7 | 2,683 | 15.0 | 1,900 | 3.9 | |
| March 31, 2018 | 44,120 | 9.8 | 2,378 | 109.8 | 2,332 | 111.1 | 1,827 | 283.0 | |

Note: Comprehensive income Fiscal year ended March 31, 2019: ¥1,761 million [24.3%]

| Fiscal year ended March 31, 2018: ¥1,417 million [30.0%] | | | | | | |
|--|----------------|------------------|-------------------|--------------------|------------------|--|
| | Basic earnings | Diluted earnings | Rate of return on | Ordinary profit to | Operating profit | |
| | per share | per share | equity | total assets | to net sales | |
| Fiscal year ended | Yen | Yen | % | % | % | |
| March 31, 2019 | 92.74 | 92.36 | 11.5 | 5.5 | 5.7 | |
| March 31, 2018 | 89.22 | 89.01 | 12.0 | 5.1 | 5.4 | |
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Reference: Investment gains (losses) on equity method

Fiscal year ended March 31, 2019: ¥93 million Fiscal year ended March 31, 2018: ¥50 million

(2) Consolidated Financial Position

| | Total assets | Net assets | Equity ratio | Net assets per share |
|----------------------|--------------|-------------|--------------|----------------------|
| | Million yen | Million yen | % | Yen |
| As of March 31, 2019 | 50,981 | 18,090 | 33.6 | 836.13 |
| As of March 31, 2018 | 47,048 | 15,939 | 33.6 | 771.84 |

Reference: Equity As of March 31, 2019: ¥17,131 million As of March 31, 2018: ¥15,813 million

(3) Consolidated Cash Flows

| | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash equivalents at end of period |
|-------------------|--------------------------------------|--------------------------------------|--------------------------------------|--|
| Fiscal year ended | Million yen | Million yen | Million yen | Million yen |
| March 31, 2019 | 2,237 | (1,454) | (329) | 7,527 |
| March 31, 2018 | 4,112 | (1,516) | (1,399) | 7,191 |

2. Dividends

| | Annual dividends | | | | | TT (1 | Payout | Dividends |
|--|--------------------|--------------------|--------------------|----------|-------|--------------------|-------------------------|------------------------------------|
| | 1st quarter-end | 2nd quarter-end | 3rd quarter-end | Year-end | Total | Total dividends | ratio (consolidated) | to net assets (consolidated) |
| Fiscal year ended | Yen | Yen | Yen | Yen | Yen | Million yen | % | % |
| March 31, 2018 | - | 5.00 | - | 7.00 | 12.00 | 249 | 13.5 | 1.6 |
| March 31, 2019 | - | 7.00 | - | 10.00 | 17.00 | 354 | 18.3 | 2.1 |
| Fiscal year ending March 31, 2020 (Forecast) | - | 10.00 | - | 10.00 | 20.00 | | 18.2 | |

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2020 (April 1, 2019 to March 31, 2020)

| (% indicates changes from the previous corresponding period.) | | | | | | | | | | | |
|---|-------------|------|-------------|--------|-------------------|-------|-----------------|--------|---|--------|--------------------------|
| | Net sales | 5 | Operating | profit | t Ordinary profit | | Ordinary profit | | Profit attri to parent co shareho | ompany | Basic earnings per share |
| | Million yen | % | Million yen | % | Million yen | % | Million yen | % | Yen | | |
| First half (cumulative) | 24,600 | 17.1 | 1,240 | 255.5 | 1,060 | 164.0 | 80 | (73.8) | 3.91 | | |
| Full year | 53,500 | 10.7 | 4,000 | 45.4 | 3,680 | 37.1 | 2,250 | 18.4 | 109.82 | | |

* Notes:

Changes in significant subsidiaries during the period under review: Yes
(Changes in specified subsidiaries accompanying changes to the scope of consolidation)
New: 1 company (Company name) HOLON CO., LTD.; Excluded: - companies (Company name) -

- (2) Changes in accounting policies, changes in accounting estimates and retrospective restatement
 - 1) Changes in accounting policies due to the revision of accounting standards: No
 - 2) Changes in accounting policies other than 1) above: No
 - 3) Changes in accounting estimates: No
 - 4) Retrospective restatement: No
- (3) Total number of issued shares (common stock)

1) Total number of issued shares at the end of the period (including treasury stock): March 31, 2019: 22,579,700 shares March 31, 2018: 22,579,700 shares

- 2) Total number of treasury stock at the end of the period: March 31, 2019: 2,091,335 shares March 31, 2018: 2,091,280 shares
- 3) Average number of shares during the period: Fiscal year ended March 31, 2019: 20,488,405 shares Fiscal year ended March 31, 2018: 20,488,420 shares
- Note: The number of treasury stock eliminated when calculating the total number of treasury stock at the end of the period and the average number of shares during the period includes the Company's shares held by Trust & Custody Services Bank, Ltd. (Trust E Account) as trust assets for the stock benefit trust system.

* These consolidated financial results are outside the scope of audit by certified public accountants or audit corporations.

* Explanation of the proper use of financial results forecasts and other notes

Forward-looking statements in this document, including financial results forecasts, are based on information available to the Company at the time of publication. Actual business results, etc., may differ significantly due to various factors. For matters regarding financial results forecasts, please refer to "1. Overview of Business Results, etc. (4) Future Outlook" on page 4 of the Appendix to this report.

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1. Overview of Business Results, etc.

(1) Overview of Business Results for Period Under Review

The economic environment surrounding A&D Company, Ltd. (the "Company") and its subsidiaries (collectively, the "Group") during the fiscal year ended March 31, 2019 in Japan continued gradual recovery, supported by robust corporate earnings and capital investment, while showing the labor shortage stemming from a decline in the productive population and higher logistics expenses, as well as negative factors including frequent occurrence of natural disasters.

On the other hand, outside Japan, there are many concerns, including the trade war between the United States and China caused by protectionist trade policies of the Trump administration, the slowdown of the Chinese economy, as well as the United Kingdom's Brexit issue and the rejection of immigrants in Europe.

Amid such circumstances, the Group focused on developing new products and cultivating new markets to respond to diverse and changing needs among customers and society. In addition, the Group strived to differentiate its products from those of competitors through ongoing active investments in growth segments.

As a result, net sales for the fiscal year ended March 31, 2019 were ¥48,344 million (up 9.6% year-on-year), operating profit was ¥2,751 million (up 15.7% year-on-year), ordinary profit was ¥2,683 million (up 15.0% year-on-year), and profit attributable to parent company shareholders was ¥1,900 million (up 3.9% year-on-year).

Business results by segment are as follows.

1) Measurement and Weighing Instruments Business

In Japan, sales related to semiconductor instruments improved mainly because HOLON CO., LTD. became a subsidiary in addition to a significant increase in order intake of electron beam related units, and sales of measurement and control simulation systems (DSP systems) also grew against a backdrop of active capital investment and other factors in the automobile industry, while sales of weighing instruments remained robust primarily in the metal detector and industrial measurement instrument areas. In addition, as a result of keeping the growth rate of selling, general and administrative expenses, including research and development expenses, below that of net sales, profits also increased significantly.

In the Americas, although in weighing instruments, overall sales increased slightly year on year owing to contributions from sales of metal detectors, checkweighers and industrial measurement instruments, both sales and profit of DSP systems dropped primarily because order intake could not reach the same level as in the previous fiscal year.

In Asia and Oceania, in addition to bigger share in scale industry as well as stronger sales of a wide range of products in South Korea, special demand for metal detectors and checkweighers in Australia caused sales to rise.

As a result, net sales in the measurement and weighing instruments business was ¥29,896 million (up 12.1% year-on-year) and operating profit was ¥2,491 million (up 47.4% year-on-year).

2) Medical and Healthcare Business

In Japan, together with strong sales of medical instruments as a whole, the recovery in demand from a large-scale customer, for which demand had dropped during the previous fiscal year, caused sales of healthcare instruments to increase.

In the Americas, sales increased due to a large-scale order received in the United States such as blood pressure monitors. However, profits declined due to the fact that this was a low-margin sale, and that bad debts were written off.

In Europe, sales increased thanks to a review of the sales structure in the United Kingdom. Although in Russia, the competition in the blood pressure monitor market has intensified due to the entrance of competitors, aggressive promotional sales activities resulted in a rise in net sales on the local currency basis.

However, due to the year-on-year rise in the value of the Japanese yen against the Russian ruble, sales and profit in yen terms remained at the same level as in the previous fiscal year.

As a result, net sales in the medical and healthcare business were ¥18,448 million (up 5.7% year-on-year) and operating profit was ¥1,965 million (down 7.4% year-on-year).

(2) Overview of Financial Position for the Period Under Review

The Partial Amendments to Accounting Standard for Tax Effect Accounting (Accounting Standards Board of Japan ("ASBJ") Statement No. 28, February 16, 2018), etc., have been applied from the beginning of the fiscal year ended March 31, 2019. The accounting standard, etc. have been applied retrospectively to figures for the previous fiscal year for comparison and analysis in these explanations on financial position.

Total assets as of March 31, 2019 were ¥50,981 million, an increase of ¥3,933 million compared to the end of the previous fiscal year. This is due to an increase of ¥3,566 million in current assets mainly owing to increases in bills and accounts receivable as well as inventory, and an increase of ¥366 million in fixed assets, especially in deferred tax assets under investments, etc.

Total liabilities as of March 31, 2019 were \$32,890 million, an increase of \$1,782 million compared to the end of the previous fiscal year. This is primarily attributable to an increase of \$1,143 million in current liabilities owing to increases in bills and accounts payable, and an increase of \$638 million in fixed liabilities mainly caused by an increase in corporate bonds.

Net assets as of March 31, 2019 were ¥18,090 million, an increase of ¥2,151 million compared to the end of the previous fiscal year. This was primarily attributable to a decrease of ¥299 million in accumulated other comprehensive income due mainly to a decline in foreign currency translation adjustments, while shareholders' equity increased by ¥1,616 million due to profit attributable to parent company shareholders, and non-controlling shareholders' equity increased by ¥822 million primarily because HOLON CO., LTD. became a subsidiary.

(3) Overview of Cash Flows for the Period Under Review

Cash and cash equivalents (hereinafter referred to as "cash") as of March 31, 2019 amounted to \$7,527 million (up 4.7% year-on-year), resulting from \$2,237 million provided by operating activities, \$1,454 million used in investing activities, \$329 million used in financing activities, and \$(117) million in effect of exchange rate change on cash and cash equivalents.

Overview of Cash Flows as of March 31, 2019 and the factors are as follows.

1) Cash flows from operating activities

Net cash provided by operating activities amounted to \$2,237 million (down 45.6% year-on-year). This is mainly attributable to an increase of \$1,238 million in inventory and income taxes paid of \$742 million, while profit before income tax and depreciation amounted to \$2,711 million and \$1,712 million, respectively.

2) Cash flows from investing activities

Net cash used in investing activities amounted to \$1,454 million (down 4.1% year-on-year). This is mainly attributable to purchase of property, plant and equipment of \$955 million, and purchase of intangible assets of \$521 million.

3) Cash from financing activities

Net cash used in financing activities amounted to \$329 million (down 76.5% year-on-year). This is mainly attributable to repayments of long-term loans payable of \$3,587 million and cash dividends paid of \$292 million, despite proceeds from long-term loans payable of \$3,475 million.

(Reference) Cash flow indicators by year

| | Fiscal year |
|---|-------------|-------------|-------------|-------------|-------------|
| | ended March |
| | 31, 2015 | 31, 2016 | 31, 2017 | 31, 2018 | 31, 2019 |
| Equity ratio (%) | 33.4 | 32.4 | 32.4 | 33.6 | 33.6 |
| Equity ratio based on fair value (%) | 22.4 | 19.0 | 20.4 | 28.7 | 30.7 |
| Ratio of interest-bearing debts to operating cash flow (year) | 17.6 | 6.8 | 8.7 | 4.7 | 8.8 |
| Interest coverage ratio (times) | 4.5 | 13.8 | 13.3 | 21.7 | 9.6 |

Equity ratio:

Equity ratio based on fair value:

Interest coverage ratio:

Ratio of interest-bearing debt to operating cash flow:

Equity capital / Total assets

Total market value of shares / Total assets

Interest-bearing debts / Operating cash flow

Operating cash flow / Interest paid

(Note 1) The indicators were calculated using consolidated financial figures.

- (Note 2) The total market value of shares was calculated based on total number of issued shares excluding treasury stock.
- (Note 3) Operating cash flow is the figure of net cash provided by (used in) operating.
- (Note 4) Interest-bearing debts include all debts recorded on the Consolidated Balance Sheets for which interest is paid. Interest paid is the interest expenses paid shown in the Consolidated Statements of Cash Flows.

(4) Future Outlook

The business performance in Japan is expected to remain on a moderate recovery trend. On the other hand, outside Japan, there are a number of concerns including the trade war between the United States and China, the United Kingdom's Brexit, and increases in crude oil prices caused by the trade embargo against Iran, as well as many factors that may adversely affect the global economy and exchange rates. Consequently, each company is expected to be required to act more cautiously.

In these circumstances, while striving to further hone its technology, cultivate new markets and attract new customers, the Group moves toward further cost saving by standardizing products such as testing equipment and systems as well as reinforcing overseas production. Additionally, the Group is united as a whole in its commitment to efficiently using selling, general and administrative expenses and to improving performance, while promoting more effective research and development investments.

1) Measurement and Weighing Instruments Business

As for the DSP systems, while taking advantage of the Group's collective strengths to reinforce support and service structures, the Company further focuses its efforts on understanding users' needs through closer communications with them and continues to develop the effective manufacturing and sales structures.

As for the weighing instruments, the Company strives to promote development of high-value added products and increase its market shares through concentration of global resources.

In the electron beam related business, our sight is set to improve its operating performance in the semiconductor market that is expected to stay in a prosperous condition for the time being by generating synergy effects between the Company and HOLON CO., LTD, which became a subsidiary during the fiscal year under review.

2) Medical and Healthcare Business

As for the weighing instruments and blood monitors for professional use and healthcare instruments for household use, the Company makes efforts to grasp and respond to users' needs from the global viewpoint, continuing to offer the products that work hand-in-hand with healthcare management services and expand such product lines.

As for the healthcare instruments, the Company strives to further improve quality and productivity, as well

as strengthen its international competitiveness.

From the factors outlined above, the consolidated financial results forecasts for the next fiscal year are \$53,500 million in net sales, \$4,000 million in operating profit, \$3,680 million in ordinary profit, and \$2,250 million in profit attributable to parent company shareholders.

The exchange rates used as assumption in the financial results forecasts are \$110 against the U.S. dollar and \$1.7 against the Russian ruble.

2. Basic Stance Concerning Choice of Accounting Standards

Regarding the timing of application of International Financial Reporting Standards (IFRS), the Group continues discussions in consideration of the several situations.

3. Consolidated Financial Statements and Primary Notes

(1) Consolidated Balance Sheets

| | As of March 31, 2018 | As of March 31, 2019 |
|--|----------------------|----------------------|
| Assets | | |
| Current assets | | |
| Cash and deposits | 8,016 | 8,412 |
| Bills and accounts receivable | 12,980 | 14,659 |
| Marketable securities | 50 | - |
| Products | 6,359 | 6,999 |
| Unfinished goods | 2,255 | 2,834 |
| Raw materials and supplies | 3,168 | 3,513 |
| Other | 827 | 926 |
| Allowance for doubtful accounts | (83) | (203 |
| Total current assets | 33,574 | 37,141 |
| Fixed assets | | |
| Tangible fixed assets | | |
| Buildings and structures | 8,098 | 8,362 |
| Accumulated depreciation | (4,867) | (5,207 |
| Buildings and structures, net | 3,231 | 3,154 |
| Machinery, equipment and vehicles | 2,345 | 2,246 |
| Accumulated depreciation | (1,993) | (1,887 |
| Machinery, equipment and vehicles, net | 352 | 358 |
| Tools, furniture and fixtures | 6,729 | 7,384 |
| Accumulated depreciation | (5,896) | (6,346 |
| Tools, furniture and fixtures, net | 832 | 1,038 |
| Land | 4,099 | 4,172 |
| Leased assets | 727 | 667 |
| Accumulated depreciation | (358) | (363 |
| Leased assets, net | 368 | 303 |
| Construction in progress | 213 | 342 |
| Total tangible fixed assets | 9,097 | 9,370 |
| Intangible fixed assets | | |
| Goodwill | 146 | 416 |
| Trademark right | 218 | 144 |
| Software | 1,756 | 1,611 |
| Leased assets | 3 | 2 |
| Other | 60 | 88 |
| Total intangible fixed assets | 2,186 | 2,262 |
| Investments, etc. | | , |
| Investment securities | 547 | 168 |
| Deferred tax assets | 1,125 | 1,415 |
| Other | 947 | 629 |
| Allowance for doubtful accounts | (430) | (7 |
| Total investments, etc. | 2,189 | 2,206 |
| Total fixed assets | 13,473 | 13,840 |
| Total assets | 47,048 | 50,981 |

(Million yen)

(Million yen)

| | As of March 31, 2018 | As of March 31, 2019 |
|---|----------------------|----------------------|
| Liabilities | | |
| Current liabilities | | |
| Bills and accounts payable | 4,738 | 5,398 |
| Short-term debt | 12,193 | 11,980 |
| Long-term borrowings to be repaid within one year | 3,110 | 3,162 |
| Lease obligations | 200 | 175 |
| Accrued corporate taxes, etc. | 337 | 619 |
| Provision for bonuses | 957 | 1,136 |
| Provision for product warranties | 142 | 155 |
| Other | 3,969 | 4,164 |
| Total current liabilities | 25,650 | 26,794 |
| Fixed liabilities | | |
| Corporate bonds | 15 | 505 |
| Long-term debt | 3,929 | 4,035 |
| Lease obligations | 209 | 149 |
| Provision for product warranties | 89 | 64 |
| Debt related to retirement benefits | 847 | 941 |
| Provision for directors' share benefits | 25 | 41 |
| Asset retirement obligations | 28 | 28 |
| Other | 313 | 329 |
| Total fixed liabilities | 5,458 | 6,096 |
| Total liabilities | 31,108 | 32,890 |
| Net assets | | |
| Shareholders' equity | | |
| Common stock | 6,388 | 6,388 |
| Capital surplus | 6,404 | 6,412 |
| Retained earnings | 5,798 | 7,406 |
| Treasury stock | (1,136) | (1,136) |
| Total shareholders' equity | 17,454 | 19,070 |
| Accumulated other comprehensive income | | |
| Unrealized gains on other marketable securities | 25 | 21 |
| Foreign currency translation adjustments | (2,307) | (2,526) |
| Accumulated adjustment on retirement benefits | 642 | 564 |
| Total accumulated other comprehensive income | (1,640) | (1,939) |
| Share acquisition rights | - | 11 |
| Non-controlling shareholders' equity | 125 | 948 |
| Total net assets | 15,939 | 18,090 |
| Total liabilities and net assets | 47,048 | 50,981 |

(2) Consolidated Statements of Income and Comprehensive Income

Consolidated Statements of Income

| | For the fiscal year ended March 31, 2018 | For the fiscal year ended March 31, 2019 |
|--|---|---|
| Net sales | 44,120 | 48,344 |
| Cost of sales | 24,972 | 27,513 |
| Gross profit | 19,148 | 20,830 |
| | 19,148 | |
| Selling, general and administrative expenses Operating profit | 2.378 | <u>18,079</u> 2,751 |
| | 2,378 | 2,731 |
| Non-operating income | 17 | 57 |
| Interest income | 47 | 57 |
| Dividend income | 7 | 16 |
| Investment gain on equity method | 50 | 93 |
| Insurance income | - 29 | 43 |
| Rent received | | 30 |
| Other | 134 | 114 |
| Total non-operating income | 270 | 355 |
| Non-operating expenses | 102 | 225 |
| Interest expense | 192 | 235 |
| Sales discounts | 18 | 17 |
| Exchange loss | 14 | 70 |
| Settlement package | 42 | - |
| Other | 49 | 99 |
| Total non-operating expenses | 316 | 423 |
| Ordinary profit | 2,332 | 2,683 |
| Extraordinary income | | |
| Gain on step acquisitions | - | 498 |
| Gain on sale of fixed assets | 2 | 19 |
| Total extraordinary income | 2 | 517 |
| Extraordinary loss | | |
| Loss on sale of fixed assets | 0 | 4 |
| Loss on disposal of fixed assets | 1 | 13 |
| Impairment loss | - | 461 |
| Loss on valuation of investment securities | - | 9 |
| Total extraordinary loss | 2 | 489 |
| Profit before taxes | 2,332 | 2,711 |
| Corporate, inhabitant and business taxes | 709 | 874 |
| Corporate tax adjustments | (222) | (226 |
| Total corporate taxes | 487 | 648 |
| Profit | 1,845 | 2,063 |
| Profit attributable to non-controlling shareholders' equity | 17 | 163 |
| Profit attributable to parent company shareholders | 1,827 | 1,900 |

Consolidated Statements of Comprehensive Income

| | | (Million yen) |
|--|--|---|
| | For the fiscal year ended March 31, 2018 | For the fiscal year ended March 31, 2019 |
| Profit | 1,845 | 2,063 |
| Other comprehensive income | | |
| Unrealized gains on other marketable securities | 7 | (3) |
| Foreign currency translation adjustments | (392) | (220) |
| Adjustment related to retirement benefits | (41) | (77) |
| Equity equivalent for equity method affiliates | (0) | (0) |
| Total other comprehensive income | (427) | (301) |
| Comprehensive income | 1,417 | 1,761 |
| (Breakdown) | , | · · · · · · · · · · · · · · · · · · · |
| Comprehensive income attributable to parent company shareholders | 1,400 | 1,600 |
| Comprehensive income attributable to non-controlling shareholders' equity | 17 | 161 |

(3) Consolidated Statements of Changes in Net Assets For the fiscal year ended March 31, 2018

| | | | | (| winnon yen) | | | | |
|---|--------------|----------------------|-------------------|----------------|----------------------------------|--|--|--|--|
| | | Shareholders' equity | | | | | | | |
| | Common stock | Capital surplus | Retained earnings | Treasury stock | Total shareholders' equity | | | | |
| Balance at beginning of current period | 6,388 | 6,404 | 4,220 | (1,136) | 15,876 | | | | |
| Changes of items during period | | | | | | | | | |
| Dividends of surplus | | | (249) | | (249) | | | | |
| Profit attributable to parent company shareholders | | | 1,827 | | 1,827 | | | | |
| Purchase of treasury stock | | | | | _ | | | | |
| Change in parent company's equity due to transactions with non-controlling shareholders | | | | | | | | | |
| Net changes of items other than shareholders' equity | | | | | | | | | |
| Total changes of items during period | _ | _ | 1,578 | _ | 1,578 | | | | |
| Balance at end of current period | 6,388 | 6,404 | 5,798 | (1,136) | 17,454 | | | | |

| | Acc | umulated other c | omprehensive inc | ome | | | |
|---|--|--|--|--|--------------------------------|--|---------------------|
| | Unrealized gains on other marketable securities | Foreign currency translation adjustment | Accumulated adjustment on retirement benefits | Total accumulated other comprehensive income | Share acquisition rights | Non- controlling shareholders' equity | Total net assets |
| Balance at beginning of current period | 18 | (1,915) | 683 | (1,213) | _ | 109 | 14,772 |
| Changes of items during period | | | | | | | |
| Dividends of surplus | | | | | | | (249) |
| Profit attributable to parent company shareholders | | | | | | | 1,827 |
| Purchase of treasury stock | | | | | | | — |
| Change in parent company's equity due to transactions with non-controlling shareholders | | | | | | | _ |
| Net changes of items other than shareholders' equity | 7 | (392) | (41) | (427) | _ | 15 | (411) |
| Total changes of items during period | 7 | (392) | (41) | (427) | - | 15 | 1,166 |
| Balance at end of current period | 25 | (2,307) | 642 | (1,640) | _ | 125 | 15,939 |

(Million yen)

For the fiscal year ended March 31, 2019

(Million yen)

| | | | Shareholders' equit | У | |
|---|--------------|-----------------|---------------------|----------------|----------------------------------|
| | Common stock | Capital surplus | Retained earnings | Treasury stock | Total shareholders' equity |
| Balance at beginning of current period | 6,388 | 6,404 | 5,798 | (1,136) | 17,454 |
| Changes of items during period | | | | | |
| Dividends of surplus | | | (291) | | (291) |
| Profit attributable to parent company shareholders | | | 1,900 | | 1,900 |
| Purchase of treasury stock | | | | (0) | (0) |
| Change in parent company's equity due to transactions with non-controlling shareholders | | 8 | | | 8 |
| Net changes of items other than shareholders' equity | | | | | |
| Total changes of items during period | _ | 8 | 1,608 | (0) | 1,616 |
| Balance at end of current period | 6,388 | 6,412 | 7,406 | (1,136) | 19,070 |

| | Acc | umulated other c | comprehensive inc | come | | | |
|---|--|--|--|--|--------------------------------|--|---------------------|
| | Unrealized gains on other marketable securities | Foreign currency translation adjustment | Accumulated adjustment on retirement benefits | Total accumulated other comprehensive income | Share acquisition rights | Non- controlling shareholders' equity | Total net assets |
| Balance at beginning of current period | 25 | (2,307) | 642 | (1,640) | _ | 125 | 15,939 |
| Changes of items during period | | | | | | | |
| Dividends of surplus | | | | | | | (291) |
| Profit attributable to parent company shareholders | | | | | | | 1,900 |
| Purchase of treasury stock | | | | | | | (0) |
| Change in parent company's equity due to transactions with non-controlling shareholders | | | | | | 664 | 672 |
| Net changes of items other than shareholders' equity | (3) | (218) | (77) | (299) | 11 | 158 | (130) |
| Total changes of items during period | (3) | (218) | (77) | (299) | 11 | 822 | 2,151 |
| Balance at end of current period | 21 | (2,526) | 564 | (1,939) | 11 | 948 | 18,090 |

(4) Consolidated Statements of Cash Flows

| | For the fiscal year ended March 31, 2018 | For the fiscal year ended March 31, 2019 |
|--|--|--|
| sh flows from operating activities | | |
| Profit before income taxes | 2,332 | 2,71 |
| Depreciation | 1,555 | 1,712 |
| Amortization of goodwill | 56 | 11 |
| Amortization of trademark right | 64 | 5 |
| Loss (gain) on step acquisitions | — | (49) |
| Impairment loss of goodwill | _ | 46 |
| Increase (decrease) in allowance for doubtful accounts | (15) | (29 |
| Interest and dividend income | (13) | (7) |
| Interest expenses | 192 | 23 |
| Insurance income | _ | (4) |
| Loss (gain) on sales of non-current assets | (1) | (14) |
| Loss on retirement of non-current assets | 1 | 1 |
| Decrease (increase) in notes and accounts receivable – | - | |
| trade | (1,149) | (74 |
| Decrease (increase) in inventories | (236) | (1,23 |
| Increase (decrease) in notes and accounts payable - trade | 1,000 | 24 |
| Increase (decrease) in provision for bonuses | 85 | 14 |
| Increase (decrease) in provision for benefits for founder | (100) | - |
| Increase (decrease) in provision for product warranties | 45 | (2 |
| Increase (decrease) in net defined benefit liability | (74) | (12 |
| Increase (decrease) in provision for share-based remuneration for directors (and other officers) | 17 | 1 |
| Settlement package | 42 | - |
| Other, net | 1,218 | 47 |
| Subtotal | 4,978 | 3,11 |
| Interest and dividend income received | 75 | 9 |
| Interest expenses paid | (189) | (23 |
| Proceeds from insurance income | _ | 4 |
| Settlement package received | — | (4 |
| Income taxes paid | (751) | (74 |
| Net cash provided by (used in) operating activities | 4,112 | 2,23 |
| sh flows from investing activities | | |
| Payments into time deposits | (630) | (62 |
| Proceeds from withdrawal of time deposits | 712 | 57 |
| Purchase of property, plant and equipment | (997) | (95 |
| Proceeds from sales of property, plant and equipment | 6 | 2 |
| Purchase of intangible assets | (664) | (52 |
| Purchase of investment securities | (1) | ` (|
| Proceeds from redemption of securities | _ | 5 |
| Collection of loans receivable | 79 | |
| Purchase of shares of subsidiaries resulting in change in scope of consolidation | _ | (|
| Payments for transfer of business | (26) | |
| Other, net | 5 | |
| Net cash provided by (used in) investing activities | (1,516) | (1,45 |

| | | (Million yen) |
|---|---|---|
| | For the fiscal year ended March 31, 2018 | For the fiscal year ended March 31, 2019 |
| Cash flows from financing activities | | |
| Net increase (decrease) in short-term loans payable | (559) | (262) |
| Proceeds from long-term loans payable | 2,915 | 3,475 |
| Repayments of long-term loans payable | (3,397) | (3,587) |
| Proceeds from issuance of bonds | <u> </u> | 500 |
| Redemption of bonds | (10) | (10) |
| Repayments of lease obligations | (246) | (223) |
| Proceeds from sale and leaseback transactions | 149 | 85 |
| Proceeds from issuance of share acquisition rights | | 11 |
| Purchase of treasury stock | _ | (0) |
| Cash dividends paid | (250) | (292) |
| Dividends paid to non-controlling shareholders | (1) | (2) |
| Payments from changes in ownership interests in subsidiaries that do not result in change in scope of consolidation | _ | (21) |
| Net cash provided by (used in) financing activities | (1,399) | (329) |
| Effect of exchange rate change on cash and cash equivalents | (75) | (117) |
| Net increase (decrease) in cash and cash equivalents | 1,121 | 335 |
| Cash and cash equivalents at beginning of period | 6,070 | 7,191 |
| Cash and cash equivalents at end of period | 7,191 | 7,527 |

(5) Notes to Consolidated Financial Statements

(Notes on going concern assumption)

Not applicable.

(Changes in scope of consolidation or application of equity method)

During the first quarter ended June 30, 2018, the Company acquired additional shares in HOLON CO., LTD., which was a former equity method affiliate. As a result, the said company was consolidated effective June 30, 2018.

(Changes in the method of presentation)

(Changes in relation to the application of Partial Amendments to Accounting Standard for Tax Effect Accounting)

In relation to the application of Partial Amendments to Accounting Standard for Tax Effect Accounting (ASBJ Statement No. 28, February 16, 2018; hereinafter referred to as the "Partial Amendments of Tax Effect Accounting Standard") from the beginning of the consolidated fiscal year under review, the method of presentation was changed to present deferred tax assets under "investments, etc." and deferred tax liabilities under "fixed liabilities", respectively.

As a result, in the consolidated balance sheets for the previous consolidated fiscal year, "deferred tax assets" of ¥856 million under "current assets" and "deferred tax liabilities" of ¥4 million included in "other" under "current liabilities" are presented by including them in "deferred tax assets" of ¥1,125 million under "investments, etc." and in "other" of ¥313 million under "fixed liabilities", respectively.

In addition, deferred tax assets and deferred tax liabilities are offset in the same taxable entity. Accordingly, the total assets decreased by ¥39 million compared to the figure before the change.

(Segment information, etc.)

1. Summary of reportable segments

Reportable segments of the Group are components of the Group about which separate financial statement is available that is evaluated regularly at the Board of Directors' meetings in deciding how to allocate the management resources and in assessing performance. The Group manufactures and distributes measurement and weighing instruments as well as medical and healthcare instruments. In Japan, the Company and its subsidiaries are in charge. Outside Japan, overseas subsidiaries in the Americas (the United States and Canada), Europe (the United Kingdom, Germany, Russia), Asia and Oceania (China, South Korea, India, Australia, Vietnam) are in charge of each region. Each of the overseas subsidiaries is an independent management unit, develops each region's comprehensive strategies for the products handled and operates its business activities.

Accordingly, the Group consists of regional segments on a basis of production of the products handled ("measurement and weighing instruments" and "medical and healthcare instruments") and its sales system, classifying its reportable segments into "Japan", "the Americas", "Europe" and "Asia and Oceania" by two product lines. The main products under each product line are as below.

| Product line | Main products |
|--------------------------|--|
| Measurement and Weighing | Measurement and control simulation systems, noise and vibration |
| Instruments Business | comparators, A/D and D/A converters, electron guns, testing equipment, |
| | electronic balances, weight scales, bench scales, commercial scales, counting scales, weighing systems, indicators, load cells, checkweighers, metal detectors, industrial measurement instruments, hydraulic testing equipment, emission measurement instruments, etc. |
| Medical and Healthcare | Digital blood pressure monitors for household use, blood pressure monitoring |
| Business | systems, fully automatic blood pressure monitors, precision health scales, |
| | ultrasonic nebulizers, etc. |

2. Method of measurement for the amounts of net sales, profit (loss), assets and other items for each reportable segment

The accounting method used for reporting segments is generally the same as stated in "Important Matters That Form the Basis for Preparing Consolidated Financial Statements."

Reporting segment profit (loss) figures are based on operating profit (loss).

Inter-segment sales and transfers are based on market prices.

3. Information on net sales, profit (loss), assets and other items by reportable segment For the fiscal year ended March 31, 2018 (April 1, 2017 to March 31, 2018)

| | | | | | (Million yen) | | | |
|---|--------|---|--------|---------------------|---------------|--|--|--|
| | М | Measurement and Weighing Instruments Business | | | | | | |
| | Japan | Americas | Europe | Asia and Oceania | Total | | | |
| Net sales | | | | | | | | |
| Net sales to outside customers | 18,710 | 3,736 | 935 | 3,291 | 26,674 | | | |
| Inter-segment net sales or transfers | 2,623 | 141 | 75 | 2,772 | 5,613 | | | |
| Total | 21,334 | 3,878 | 1,011 | 6,064 | 32,288 | | | |
| Segment profit (loss) | 1,226 | 175 | 16 | 271 | 1,690 | | | |
| Segment assets | 33,721 | 2,694 | 711 | 4,200 | 41,327 | | | |
| Other items | | | | | | | | |
| Depreciation | 1,040 | 32 | 7 | 71 | 1,151 | | | |
| Amortization of goodwill | 21 | 20 | - | - | 42 | | | |
| Impairment loss | - | - | - | - | - | | | |
| Increases in tangible and intangible fixed assets | 1,159 | 87 | 7 | 159 | 1,413 | | | |

| | | Medical | Adjustment | Concelidation | | | |
|---|--------|----------|------------|---------------------|--------|----------|---------------------------|
| | Japan | Americas | Europe | Asia and Oceania | Total | (Note 1) | Consolidation (Note 2) |
| Net sales | | | | | | | |
| Net sales to outside customers | 4,992 | 4,772 | 7,286 | 394 | 17,445 | - | 44,120 |
| Inter-segment net sales or transfers | 6,896 | - | - | 5,093 | 11,990 | (17,603) | - |
| Total | 11,888 | 4,772 | 7,286 | 5,488 | 29,435 | (17,603) | 44,120 |
| Segment profit (loss) | 1,493 | 5 | 486 | 137 | 2,122 | (1,434) | 2,378 |
| Segment assets | 5,502 | 2,623 | 4,621 | 2,737 | 15,484 | (9,763) | 47,048 |
| Other items Depreciation | 234 | 20 | 97 | 62 | 415 | 52 | 1,620 |
| Amortization of goodwill | - | 13 | - | - | 13 | - | 56 |
| Impairment loss | - | - | - | - | - | - | - |
| Increases in tangible and intangible fixed assets | 234 | 82 | 58 | 43 | 419 | 74 | 1,907 |

Notes: 1. (1) The adjustment of ¥(1,434) million in segment profit (loss) includes corporate expenses of ¥(1,542) million not allocated to reportable segments. Corporate expenses are primarily general and administrative expenses for management departments.

- (2) The adjustment of $\frac{1}{9,763}$ million in segment assets includes eliminations of inter-segment transactions of $\frac{1}{3,686}$ million and corporate assets of $\frac{1}{3,923}$ million not allocated to reportable segments.
- (3) The adjustment of ¥74 million in increases in tangible and intangible fixed assets is primarily capital expenditures for our main systems.
- (4) Depreciation and increases in tangible and intangible fixed assets include amortization of long-term prepaid expenses and increases in the said expenses.

2. Segment profit (loss) is adjusted with operating profit on the consolidated statements of income.

3. In relation to the application of Partial Amendments of Tax Effect Accounting Standard from the beginning of the consolidated fiscal year under review, the Company retrospectively applied the said Accounting Standard to segment assets for the previous consolidated fiscal year.

| | | | | | (winnon yen) |
|---|--------|----------------|---------------|---------------------|--------------|
| | М | easurement and | Weighing Inst | ruments Busine | SS |
| | Japan | Americas | Europe | Asia and Oceania | Total |
| Net sales | | | | | |
| Net sales to outside customers | 22,130 | 3,483 | 882 | 3,400 | 29,896 |
| Inter-segment net sales or transfers | 2,601 | 181 | 43 | 2,616 | 5,442 |
| Total | 24,731 | 3,664 | 926 | 6,016 | 35,338 |
| Segment profit (loss) | 2,411 | (144) | (31) | 255 | 2,491 |
| Segment assets | 36,445 | 2,602 | 771 | 4,354 | 44,174 |
| Other items | | | | | |
| Depreciation | 1,226 | 44 | 8 | 64 | 1,344 |
| Amortization of goodwill | 79 | 20 | - | - | 99 |
| Impairment loss | 461 | - | - | - | 461 |
| Increases in tangible and intangible fixed assets | 859 | 107 | 11 | 296 | 1,276 |

For the fiscal year ended March 31, 2019 (April 1, 2018 to March 31, 2019)

| | | Medical a | Adjustment | Concellidation | | | | |
|---|--------|-----------|------------|---------------------|--------|------------------------|---------------------------|--|
| | Japan | Americas | Europe | Asia and Oceania | Total | Adjustment (Note 1) | Consolidation (Note 2) | |
| Net sales | | | | | | | | |
| Net sales to outside customers | 5,058 | 5,754 | 7,283 | 351 | 18,448 | - | 48,344 | |
| Inter-segment net sales or transfers | 8,289 | 7 | 0 | 6,384 | 14,682 | (20,125) | - | |
| Total | 13,348 | 5,761 | 7,284 | 6,736 | 33,130 | (20,125) | 48,344 | |
| Segment profit (loss) | 1,486 | (400) | 432 | 447 | 1,965 | (1,706) | 2,751 | |
| Segment assets | 6,759 | 3,167 | 4,526 | 3,128 | 17,580 | (10,773) | 50,981 | |
| Other items Depreciation Amortization of | 189 | 26 | 96 | 65 | 378 | 47 | 1,770 | |
| goodwill Impairment loss | - | 16 - | - | - | - 16 | - | 115 461 | |
| Increases in tangible and intangible fixed assets | 218 | 18 | 56 | 60 | 353 | 46 | 1,676 | |

(Million yen)

Notes: 1. (1) The adjustment of ¥(1,706) million in segment profit (loss) includes corporate expenses of ¥(1,618) million not allocated to reportable segments. Corporate expenses are primarily general and administrative expenses for management departments.

(2) The adjustment of $\Psi(10,773)$ million in segment assets includes eliminations of inter-segment transactions of $\Psi(14,514)$ million and corporate assets of $\Psi3,741$ million not allocated to reportable segments.

- (3) The adjustment of ¥46 million in increases in tangible and intangible fixed assets is primarily capital expenditures for our main systems.
- (4) Depreciation and increases in tangible and intangible fixed assets include amortization of long-term prepaid expenses and increases in the said expenses.
- 2. Segment profit (loss) is adjusted with operating profit on the consolidated statements of income.

4. Information on impairment loss of fixed assets or goodwill, etc. by reportable segment

(Significant changes in amount of goodwill)

In the measurement and weighing instruments business, due to the additional acquisition of shares in HOLON CO., LTD., a former equity method affiliate, the said company has been included in the scope of consolidation as a consolidated subsidiary, with a deemed acquisition date of June 30, 2018. The amount of increase in goodwill as a result of this consolidation is ¥844 million.

As a result of careful consideration of the recoverability of goodwill based on the future business plans, etc., of HOLON CO., LTD., goodwill has been reduced to the recoverable amount and an impairment loss of ¥461 million has been recorded.

(Business combinations, etc.)

Business combination through acquisition

- (1) Summary of business combination
 - 1) Name and business of acquiree Name of acquiree: HOLON CO., LTD. Business: Development and manufacturing of semiconductor electron beam measurement and testing equipment
 - 2) Main reason for business combination To maximize use of both companies' resources toward further improvement in corporate value of both companies.
 - 3) Date of business combination June 29, 2018
 - 4) Legal form of business combination Share acquisition by cash
 - 5) Name of entity after business combination Unchanged.

| 6) | Ratio of voting rights acquired | |
|----|--|--------|
| | Voting rights held prior to business combination: | 30.58% |
| | Additional voting rights acquired on date of business combination: | 20.42% |
| | Voting rights after acquisition: | 51.00% |
| 7) | Grounds for determining acquirer | |

- The Company's acquisition of shares with cash as consideration.
- (2) Period of the acquiree's financial results included in the consolidated statements of income for the period under review

From July 1, 2018 to March 31, 2019. As the acquiree was the Company's equity method affiliate, business results from April 1, 2018 to June 30, 2018 are recorded as investment gain on equity method.

(3) Breakdown of acquisition cost and type of consideration of acquiree

| Fair value on the date of business combination of HOLON CO., LTD. held prior | ¥939 million |
|--|----------------|
| to business combination | |
| Fair value of common stock of HOLON CO., LTD. acquired on the date of | ¥627 million |
| business combination | |
| Acquisition cost | ¥1,567 million |

(4) Difference between total acquisition cost of acquiree and sum of acquisition costs of individual transactions up to the acquisition date

Gain on step acquisitions of ¥498 million was incurred.

- (5) Amount, reason for incurrence, amortization method and amortization period for goodwill
 - 1) Amount of goodwill ¥844 million
 - 2) Reason for incurrence

As the acquisition cost exceeded the net amount of assets accepted and liabilities assumed, the excess amount has been recorded as goodwill.

3) Amortization method and amortization period

Amortization via the straight-line method over five years

A portion of goodwill has been reduced to the recoverable amount, and the said amount of reduction has been recorded as an impairment loss.

(Per share information)

| | For the fiscal year | For the fiscal year |
|----------------------------|----------------------|----------------------|
| | ended March 31, 2018 | ended March 31, 2019 |
| Net assets per share | ¥771.84 | ¥836.13 |
| Basic earnings per share | ¥89.22 | ¥92.74 |
| Diluted earnings per share | ¥89.01 | ¥92.36 |

(Note) 1. The basis for the calculation of net assets per share is as follows.

| | As of March 31, 2018 | As of March 31, 2019 |
|---|----------------------|----------------------|
| Total net assets (Million yen) | 15,939 | 18,090 |
| Amounts deducted from total net assets | 125 | 959 |
| (Million yen) | | |
| (Of which, share acquisition rights) | (-) | (11) |
| (Of which, non-controlling shareholders' | (125) | (948) |
| equity) | | |
| Net assets as of the end of the period relating | 15,813 | 17,131 |
| to common stock (Million yen) | | |
| Number of shares of common stock as of the | 20,488 | 20,488 |
| end of the period used to calculate net assets | | |
| per share (Thousand shares) | | |

2. The basis for the calculation of basic earnings per share and diluted earnings per share is as follows.

| | For the fiscal year | For the fiscal year |
|---|----------------------|----------------------|
| | ended March 31, 2018 | ended March 31, 2019 |
| Basic earnings per share | | |
| Profit attributable to parent company shareholders (Million yen) | 1,827 | 1,900 |
| Amounts not attributable to common shareholders (Million yen) | _ | _ |
| Profit attributable to parent company shareholders relating to common stock (Million yen) | 1,827 | 1,900 |
| Average number of shares of common stock during the period (Thousand shares) | 20,488 | 20,488 |
| Diluted earnings per share | | |
| Adjustment to profit attributable to parent company shareholders (Million yen) | _ | _ |
| Increase in number of shares of common stock (Thousand shares) | 47 | 85 |
| (Of which, share acquisition rights (Thousand shares)) | (47) | (85) |
| Overview of potential shares not included in the calculation of diluted earnings per share due to lack of dilutive effect | _ | _ |

3. The Company's own stock held in the Trust, which is included in "treasury stock" under shareholder's equity, is deducted from average number of shares of common stock when calculating basic earnings per share. It is also deducted from total number of issued shares at the end of the period when calculating net assets per share.

In the calculation of basic earnings per share, average number of the deducted treasury stock during the period is 335 thousand shares for both the previous consolidated fiscal year and the consolidated fiscal year

under review. In the calculation of net assets per share, number of the deducted treasury stock as of the end of the period is 335 thousand shares for both the previous consolidated fiscal year and the consolidated fiscal year under review.

(Significant subsequent events)

Not applicable.

4. Others

Changes in Officers and Directors

- (1) Changes in Representatives Not applicable.
- (2) Changes in other officers Once the content of the disclosure is determined, it will be disclosed separately.